



July 23, 2019

Budget Committee Meeting





Budget Committee

Call to Order

**Facilitated by:
Tom White**





**Budget Committee
- Agenda Item #1**

Approval of the Agenda

**Facilitated by:
Tom White**



Approval of the Agenda:

1. Approval of the Agenda

Hear the Audience

2. Osceola County's Public Safety Recommended Budgets

- Animal Services**
- Corrections**
- Countywide Fire Rescue Services**
- Emergency Management / Intergovernmental Radio**

3. Public Works Recommended Budget

4. Question & Answers





Budget Committee

Hear the Audience

Please state your name and address for the record. Comments are limited to 3 minutes.

**Facilitated by:
Tom White**





Osceola County's Public Safety Recommended Budgets

**Budget Committee
- Agenda Item #2**





Animal Services

Presented by:

**Kim Staton,
Animal Services Director**



Mission Statement:

Our mission is to provide optimal care to sheltered animals in accordance with Best Practice recommendations, to be diligent in our efforts to save lives and work to reduce threats posed by animals to public safety through proactive enforcement, education, and prevention based programs.

VISION STATEMENT: To create a humane community that is safe for pets and people.

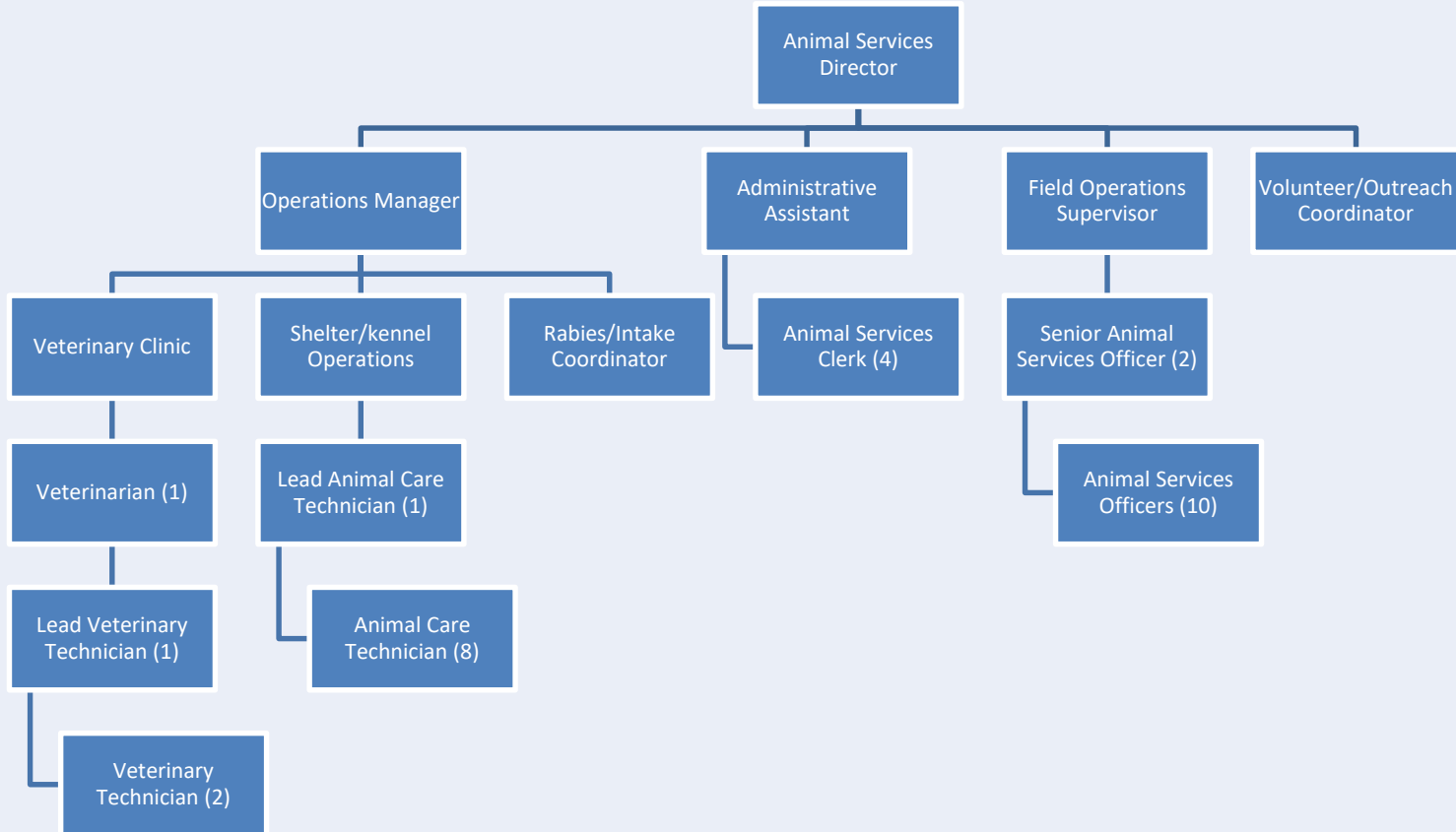


Department Overview:

- **Administration:**
 - Director; Administrative Assistant; 4 - Clerical positions; Volunteer/Outreach Coordinator
 - 7 FTEs
- **Veterinary Clinic:**
 - Veterinarian; Lead Veterinary Technician; 2 - Veterinary Technicians
 - 4 FTEs
- **Field Operations:**
 - Supervisor; 2 - Senior Officers; 10 – Officers
 - 13 FTEs
- **Shelter Operations:**
 - Operation Manager; Lead Animal Care Technician; 8 - Animal Care Technicians; Rabies/Intake Coordinator
 - 11 FTEs



Animal Services – 35 FTEs



Overview of Services / Primary Functions:

Sheltering and Veterinary Clinic: Receive approximately 6,000 animals per year

Lost/found pets

Adoptions

Transfer

Rescue

Volunteer program

Pet Retention

Spay/neuter: 2,500 per year

Surgeries

Shelter Health

Rabies quarantined animals

Field: Respond to approximately 10,000 calls for service each year

Enforcement of local animal code

Enforcement of certain Florida statutes

Rabies control

Bite/dangerous dog investigations

Animal Cruelty investigations

Loose livestock



Overview of Services / Primary Functions:

Volunteer Program 2018:

Active volunteers and fosters: 238

Hours worked in 2018: 13,080

Foster days of care: 21,669

Value of hours worked 2018: over \$1,000,000

Reduction in intakes: By 26% from 2016-2018

Managed intake

Pet Retention

Community Cat Program

Community support/fostering

Live Release Rate: 74% up from 28% in 2012



Grant Resources: \$758,000



FY20 Proposed Budget Overview:

- **Funding Sources: General Fund / Adoptions Fees / Boarding fees / Rabies vaccinations / Pet Licensing / Impoundment fee**
- **A portion of the licensing revenue, \$75,000 for a four year period (through 2020), is paid to the SNiP-it low cost spay/neuter program**
- **Grant (Restricted Funds) Funds: Restricted by the granting organization and earmarked for specific programs**
 - **Spay/neuter**
 - **Vaccinations**
 - **Heartworm tests/prevention**
 - **Microchips**
 - **Pet Retention: LEASHES**
- **Remaining Grant Funds will be carried forward into FY20**



FY20 Proposed Budget Overview:

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Intergovernmental Revenue	\$ 12,500	\$ -	\$ (12,500)
Charges For Services	\$ 175,801	\$ 66,560	\$ (109,241)
Judgments, Fines & Forfeits	\$ 14,623	\$ -	\$ (14,623)
Miscellaneous Revenues	\$ 25,295	\$ 15,000	\$ (10,295)
Less 5% Statutory Reduction	\$ (10,786)	\$ (4,078)	\$ 6,708
Subtotal:	\$ 217,433	\$ 77,482	\$ (139,951)
Other Sources	\$ 7,000	\$ -	\$ (7,000)
Fund Balance	\$ 134,548	\$ 72,739	\$ (61,809)
TOTAL REVENUES:	\$ 358,981	\$ 150,221	\$ (208,760)
Personal Services	\$ 2,194,013	\$ 2,364,323	\$ 170,310
Operating Expenses	\$ 669,445	\$ 591,323	\$ (78,122)
Capital Outlay	\$ -	\$ 110,590	\$ 110,590
Grants & Aids	\$ 75,000	\$ 75,000	\$ -
TOTAL EXPENDITURES:	\$ 2,938,458	\$ 3,141,236	\$ 202,778

- **Changes in Personal Services are due to the same Countywide changes and 4 Clerical positions reclassified**
- **Air conditioned animal control transport units**





Corrections

Presented by:
Chief Bryan Holt,
Corrections Chief



Mission Statement:

To provide a safe, secure and humane environment for the public, staff and those requiring detention or supervision in Osceola County.



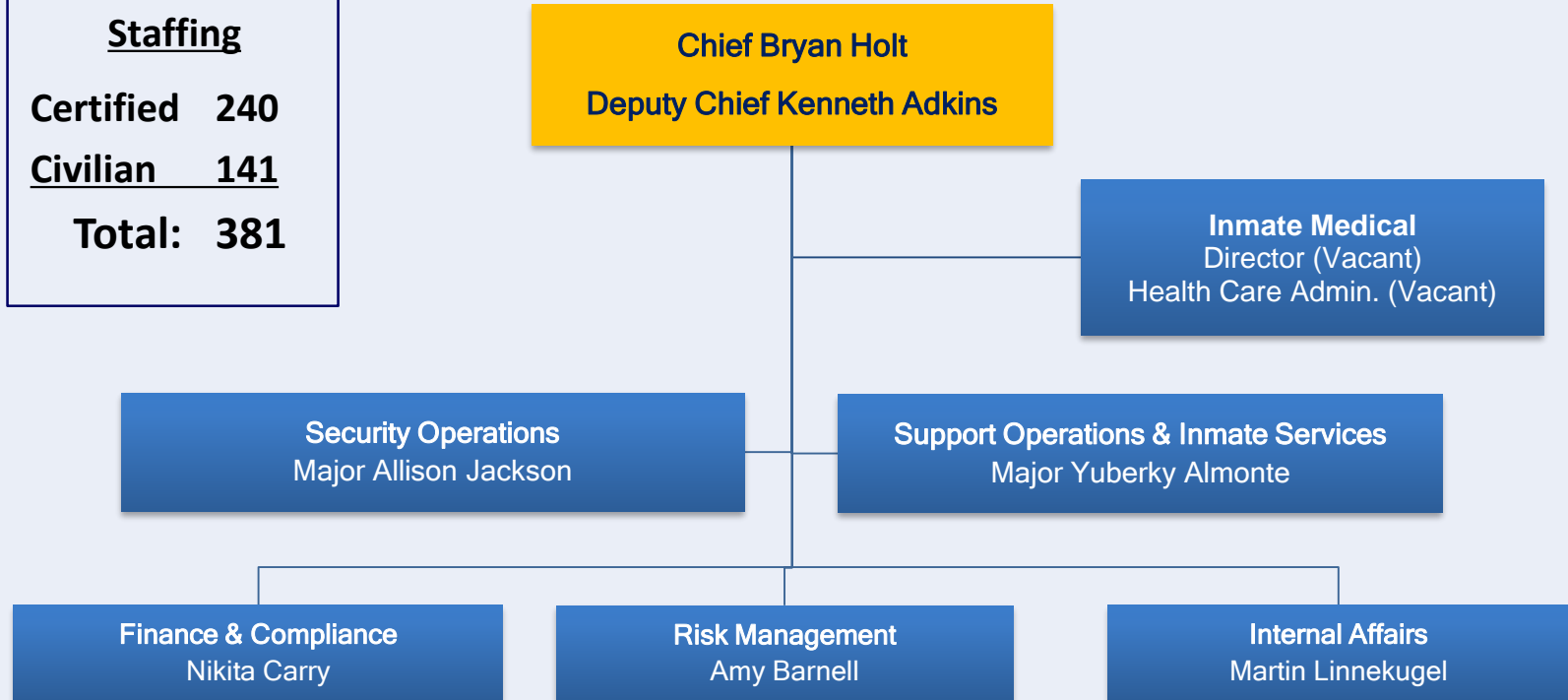
Corrections – 381 FTEs

Staffing

Certified 240

Civilian 141

Total: 381



Overview of Services / Primary Functions:

- **Current population as of July 2019: 936**
- **Average daily population (YTD): 887**
- **Community Supervision :**
 - **Probation 1200**
 - **Pre-trial Release 587**
 - **Home Confinement 2**



FY20 Proposed Budget Overview:

- **Funding Sources:**
General Fund /
Probation Fees

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Personal Services	\$ 28,948,527	\$ 31,061,467	\$ 2,112,940
Operating Expenses	\$ 11,328,926	\$ 11,845,621	\$ 516,695
Capital Outlay	\$ 16,463	\$ 86,463	\$ 70,000
TOTAL EXPENDITURES:	\$ 40,293,916	\$ 42,993,551	\$ 2,699,635

- **379 FTEs**

- **Changes in Personal Services are due to**

the same Countywide changes and 14 new Correction Officers to cover the minimum staffing levels required for mandated posts and Shift Relief Factor analysis

- **Operating increased primarily due to the contract for Courthouse Security**
- **Capital Outlay includes new/replacement equipment (cameras, computers, etc.)**
- **Capital Improvement Projects includes:**
 - **Vehicle Replacement utilizing Capital Lease Program (\$274,544)**
 - **Key Tracer for Housing Units in Facilities Maintenance Budget (\$69,300)**
 - **Tile Encapsulation in Facilities Maintenance Budget (\$100,000)**



FY20 Proposed Budget Overview:

(Restricted)

Fund 180 – Inmate Welfare Fund (2FTEs)

- Funding Source: Charges per F.S. 951.23(9) inmate Commissary, Phone, Video
- Created to benefit the inmate population by creating programs for inmate development
- Changes in Personal Services same as Countywide changes and the reallocation of 2 FTEs during mid-FY19
- Operating experienced increases in contracts for the inmate services including an increase in Chaplain services
- Capital Outlay reflects funding for equipment, machinery and a trailer for programs

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Charges For Services	\$ 74,281	\$ 102,476	\$ 28,195
Miscellaneous Revenues	\$ 872,733	\$ 759,204	\$ (113,529)
Less 5% Statutory Reduction	\$ (3,797)	\$ (6,160)	\$ (2,363)
Subtotal:	\$ 943,217	\$ 855,520	\$ (87,697)
Fund Balance	\$ 914,528	\$ 1,006,592	\$ 92,064
TOTAL REVENUES:	\$ 1,857,745	\$ 1,862,112	\$ 4,367
Personal Services	\$ -	\$ 133,240	\$ 133,240
Operating Expenses	\$ 674,180	\$ 741,099	\$ 66,919
Capital Outlay	\$ 51,100	\$ 201,100	\$ 150,000
Transfers Out	\$ 28,494	\$ 28,494	\$ -
Reserves-Operating	\$ 150,754	\$ 80,475	\$ (70,279)
Reserves-Stability	\$ 953,217	\$ 677,704	\$ (275,513)
TOTAL EXPENDITURES:	\$ 1,857,745	\$ 1,862,112	\$ 4,367



FY20 Proposed Budget Overview/Challenges:

- Inmate population is key to budget costs and is easily affected by Legislation, Judicial and Law Enforcement decisions
- Impact of Retirements / Vacancies – More than 15 staff members are currently eligible for retirement and our current vacancy count is approximately 19



- Meeting housing needs for a changing inmate population
- Treatment needs for a diverse inmate population based on age, medical, and mental health requirements.



Accomplishments:

- **Florida Corrections Accreditation Commission (FCAC) - Excelsior status**
- **National Commission on Correctional Health Care (NCCHC) - Audit completed**
- **Grants - Aggressive with obtaining grant opportunities**
- **Vivitrol - Program initiated**
- **Pay My Jailer - \$45,787 fees recovered**
- **Jail needs assessment in planning phase**



Summary:

- OCCD continues to meet budget guidelines
- Constant population monitoring is required to effectively manage population
- Concerns related to specialized housing (i.e.: Protective custody, high risk, juveniles, LGBTQ)
- Succession planning and effective recruitment is essential to address staffing needs
- OCCD continues to maintain a close working relationship with our criminal justice partners in Court Administration



Thank you.



Questions?





Countywide Fire Rescue Services

Presented by:
Chief Larry Collier,
Fire Chief



Mission Statement:

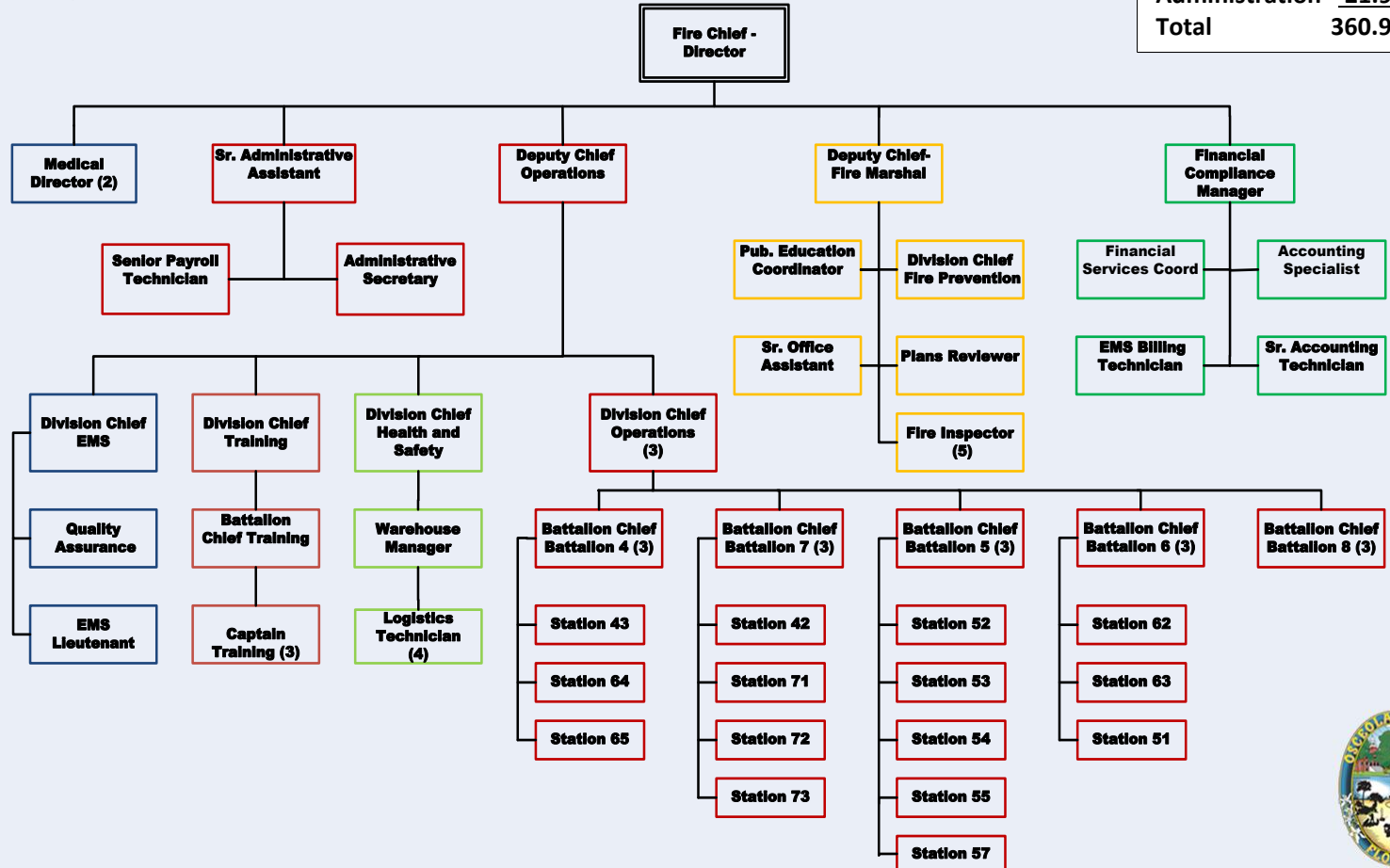
Our mission is to provide the highest levels of emergency planning, fire protection and pre-hospital care to the residents and visitors of Osceola County. The quality of service will be maintained by strict adherences and dedication to the principles of:

- **Safety**
- **Commitment**
- **Respect**
- **Honesty**
- **Teamwork and**
- **Education**



Countywide Fire/Rescue – 360.98 FTEs

Firefighters	329.00
Fire Prevention	10.00
Administration	21.98
Total	360.98



Department Overview:

- Historical Overview:

- Volunteer Stations
- Paid Professional Firefighters
- Stations
- Equipment

- Department Structure:

- 15 Stations
- 4 Battalions
- 13 Engines
- 2 Squads
- 3 Aerials
- 11 Transport Rescues
- 11 Tankers
- 1 Air Light
- 15 Brush Tankers
- Reserve Apparatus



Overview of Services / Primary Functions:

- **Fire Extinguishment**
- **Pre-Hospital Medical Emergencies**
- **Hazardous Materials Incidents**
- **Technical Rescue Incidents**
- **Natural and Man-made Disasters**
- **New Construction Inspections**
- **Annual Inspections**
- **Fire Prevention**
- **Public Education**



FY20 Proposed Budget Overview:

- **Funding Sources: Restricted Funds and General Fund Subsidy**
- **Emergency Medical Services MSTU:**
 - Ad Valorem; Same Proposed Millage Rate as FY19 = 1.0682
 - \$23,150,146
 - Increase of \$2,368,224 over FY19
- **Fire Assessment MSBU:**
 - Special Assessment; 5th year of 5 year Program;
 - Proposed 10% increase to support 2 additional Rescue Units
 - \$43,604,210 (includes General Fund)
 - Increase of 3,960,000
 - Residential Impact = slightly more than \$1 more per month
 - Transient Impact = \$21.14 per room
- **Fees**
 - Ambulance Fees: \$9,865,314
 - Fire Plan Review, Inspection & Permit Fees: \$811,793



FY20 Proposed Budget Overview:

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Current Ad Valorem Taxes	\$ 20,781,922	\$ 23,150,146	\$ 2,368,224
PY Delinquent Ad Valorem Tax	\$ 9,329	\$ 4,000	\$ (5,329)
Permits, Fees & Special Assessments	\$ 36,430,231	\$ 40,245,490	\$ 3,815,259
Intergovernmental Revenue	\$ 93,320	\$ 99,900	\$ 6,580
Charges For Services	\$ 8,340,334	\$ 10,648,909	\$ 2,308,575
Miscellaneous Revenues	\$ 847,542	\$ 1,374,305	\$ 526,763
Less 5% Statutory Reduction	\$ (3,297,534)	\$ (3,749,192)	\$ (451,658)
Subtotal:	\$ 63,205,144	\$ 71,773,558	\$ 8,568,414
Transfers In	\$ 3,918,317	\$ 4,171,447	\$ 253,130
Fund Balance	\$ 24,912,922	\$ 21,589,506	\$ (3,323,416)
TOTAL REVENUES:	\$ 92,036,383	\$ 97,534,511	\$ 5,498,128
Personal Services	\$ 43,408,945	\$ 45,667,842	\$ 2,258,897
Operating Expenses	\$ 13,380,349	\$ 14,669,634	\$ 1,289,285
Capital Outlay	\$ 815,195	\$ 568,778	\$ (246,417)
Debt Service	\$ 2,362,587	\$ 2,549,069	\$ 186,482
Transfers Out	\$ 9,297,344	\$ 10,455,928	\$ 1,158,584
Reserves-Operating	\$ 15,844,393	\$ 16,672,759	\$ 828,366
Reserves-Debt	\$ 1,483,851	\$ 1,500,693	\$ 16,842
Reserves-Capital	\$ 5,443,719	\$ 5,449,808	\$ 6,089
TOTAL EXPENDITURES:	\$ 92,036,383	\$ 97,534,511	\$ 5,498,128

(Restricted)
Fund 134 –
**Countywide Fire/
 Rescue Services**
Fund (360.98 FTEs)



FY20 Proposed Budget Overview:

- **Personal Services was impacted by the same changes that have been discussed Countywide with 2 exceptions:**
 - **Addition of 2 Rescues - 18 Positions**
 - **No increase for union personnel pending negotiations**
- **Operating increasing due to:**
 - **Lease of modular classrooms for training center**
 - **Equipment replacement and supplies**
 - **Bad Debt Expenses the largest impact (\$1,229,132) which is a % of budgeted revenue**
 - **Depreciation Schedule Items Operating**
- **Capital Outlay:**
 - **Depreciation Schedule Items**
 - **Capital Outlay**



FY20 Proposed Budget Overview:

(Restricted)

Fund 177 – Fire Impact Fees Fund

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Permits, Fees & Special Assessments	\$ 786,744	\$ 2,562,930	\$ 1,776,186
Miscellaneous Revenues	\$ 10,000	\$ 54,322	\$ 44,322
Less 5% Statutory Reduction	\$ (39,837)	\$ (130,863)	\$ (91,026)
Subtotal:	\$ 756,907	\$ 2,486,389	\$ 1,729,482
Fund Balance	\$ 461,031	\$ 3,972,967	\$ 3,511,936
TOTAL REVENUES:	\$ 1,217,938	\$ 6,459,356	\$ 5,241,418
Operating Expenses	\$ 1,500	\$ 15,000	\$ 13,500
Capital Outlay	\$ 97,344	\$ 5,316,154	\$ 5,218,810
Transfers Out	\$ 22,185	\$ 23,072	\$ 887
Reserves-Operating	\$ 6,316	\$ 10,152	\$ 3,836
Reserves-Capital	\$ 1,090,593	\$ 1,094,978	\$ 4,385
TOTAL EXPENDITURES:	\$ 1,217,938	\$ 6,459,356	\$ 5,241,418

- **Funding Source: Fire Impact Fees**
- **Statutorily restricted to fund Capital needs due to new growth**
- **Projected Revenues, including Fund Balance, reflect actual increases in FY19**
- **Capital Outlay accounts for share of Austin Tindall new Station 67 (\$5,316,154)**



FY20 Proposed Budget Overview:

(Restricted) Fund 331 – Countywide Fire Capital Fund

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Transfers In	\$ 1,178,829	\$ 1,532,070	\$ 353,241
Other Sources	\$ 1,600,987	\$ 1,441,804	\$ (159,183)
Fund Balance	\$ 14,651,124	\$ 11,274,678	\$ (3,376,446)
TOTAL REVENUES:	\$ 17,430,940	\$ 14,248,552	\$ (3,182,388)
Capital Outlay	\$ 17,329,319	\$ 9,890,414	\$ (7,438,905)
Reserves-Capital	\$ 101,621	\$ 4,358,138	\$ 4,256,517
TOTAL EXPENDITURES:	\$ 17,430,940	\$ 14,248,552	\$ (3,182,388)

- **Funding Source: Fire Fund Revenue / Loan & Lease Proceeds**
- **Statutorily restricted to fund Capital needs for the Fire Fund**
- **Capital Outlay includes the following:**

Austin Tindall Fire Station 67	\$	1,329,038
Fire Rescue & EMS Warehouse	\$	3,100,000
Fire/EMS Equipment	\$	3,567,105
Station 77 - Stoneybrook Area	\$	1,840,103
Campbell City Fire Station (Share of Traffic Signal/Intersection)	\$	54,168
Total:	\$	9,890,414



FY20 Proposed Budget Overview/Challenges:

CY2018 Call Distribution by Station and Call Type								
	Total Calls	EMS/Rescue	Fire	Hazardous Condition	Service Call	Good Intent	False Call	Severe Weather
Station 42- N. Poinciana	3,573	2,712	50	18	183	352	257	1
Station 72-Celebration	3,144	2,257	63	31	149	309	331	4
Station 71-Lindfields	2,323	1,675	25	38	82	252	251	
Station 73**-Reunion	1,799	1,026	47	23	62	138	500	3
	10,839	7,670	185	110	476	1,051	1,339	8
Station 65-Poinciana/Cypress	3,277	2,622	64	15	159	226	191	
Station 43-Campbell City	2,784	2,110	50	12	252	227	133	
Station 64-Pleasant Hill Rd.	1,845	1,399	29	16	85	176	138	2
	7,906	6,131	143	43	496	629	462	2
Station 62-BVL	3,681	3,002	67	19	163	260	166	4
Station 63-Shady Lane	3,147	2,338	54	17	144	389	205	
Station 51**-Narcoossee	941	694	32	9	68	86	51	1
	7,769	6,034	153	45	375	735	422	5
Station 53-Deer Run	875	599	43	11	59	152	11	
Station 57-Kennansville	463	286	33	2	13	125	3	1
Station 55-Holopaw	380	226	47	6	28	63	10	
Station 52**-Pine Grove	352	248	17	5	35	40	7	
Station 54**-Harmony	330	224	16	2	35	32	19	
	2,400	1,583	156	26	170	412	50	1



FY20 Proposed Budget Overview/Challenges:

Performance Measure	Performance Benchmark	2012
Total First Unit Response Time	8:30	40%

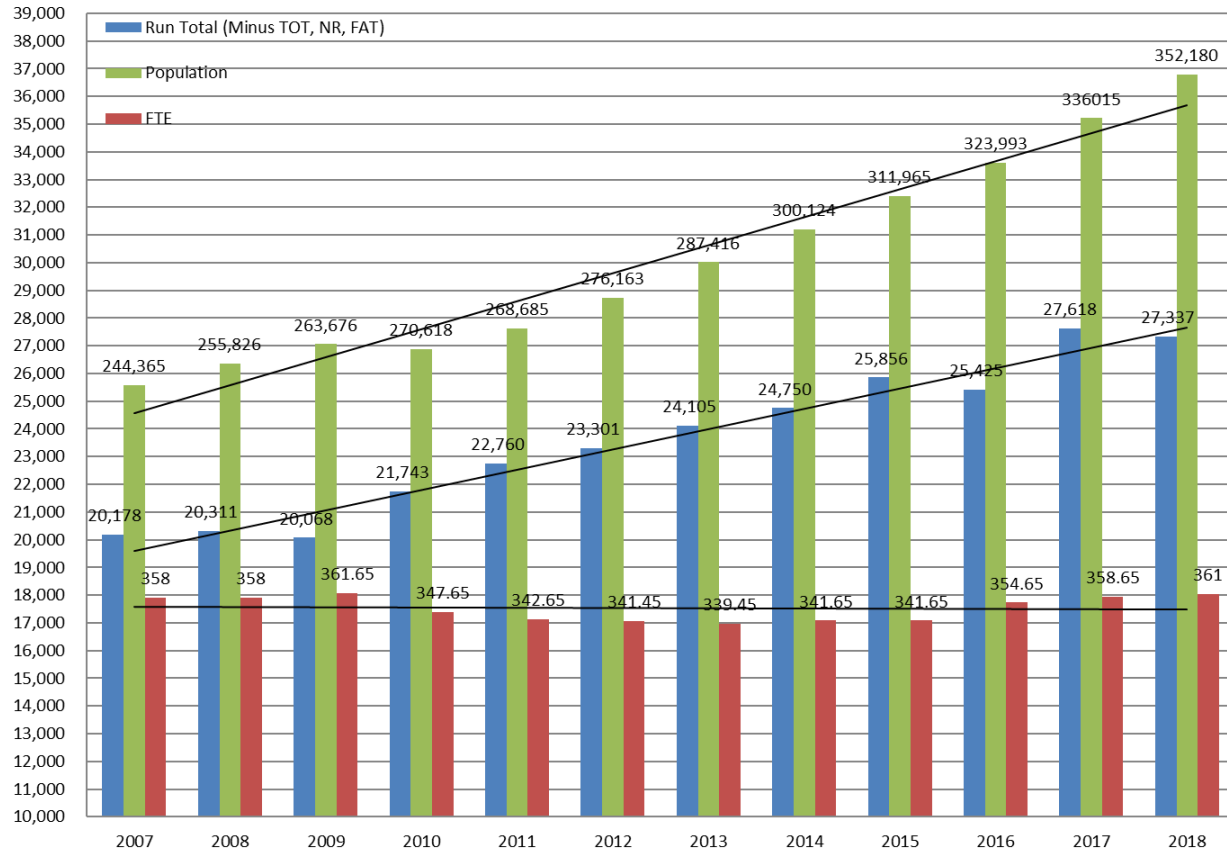
Performance Measure	Performance Benchmark	2018
Total First Unit Response Time	8:30	30%

Performance Measure	Performance Benchmark	2040
Total First Unit Response Time	8:30	70%



FY20 Proposed Budget Overview/Challenges:

ANNUAL CALLS FOR SERVICE v. POPULATION v. FTE



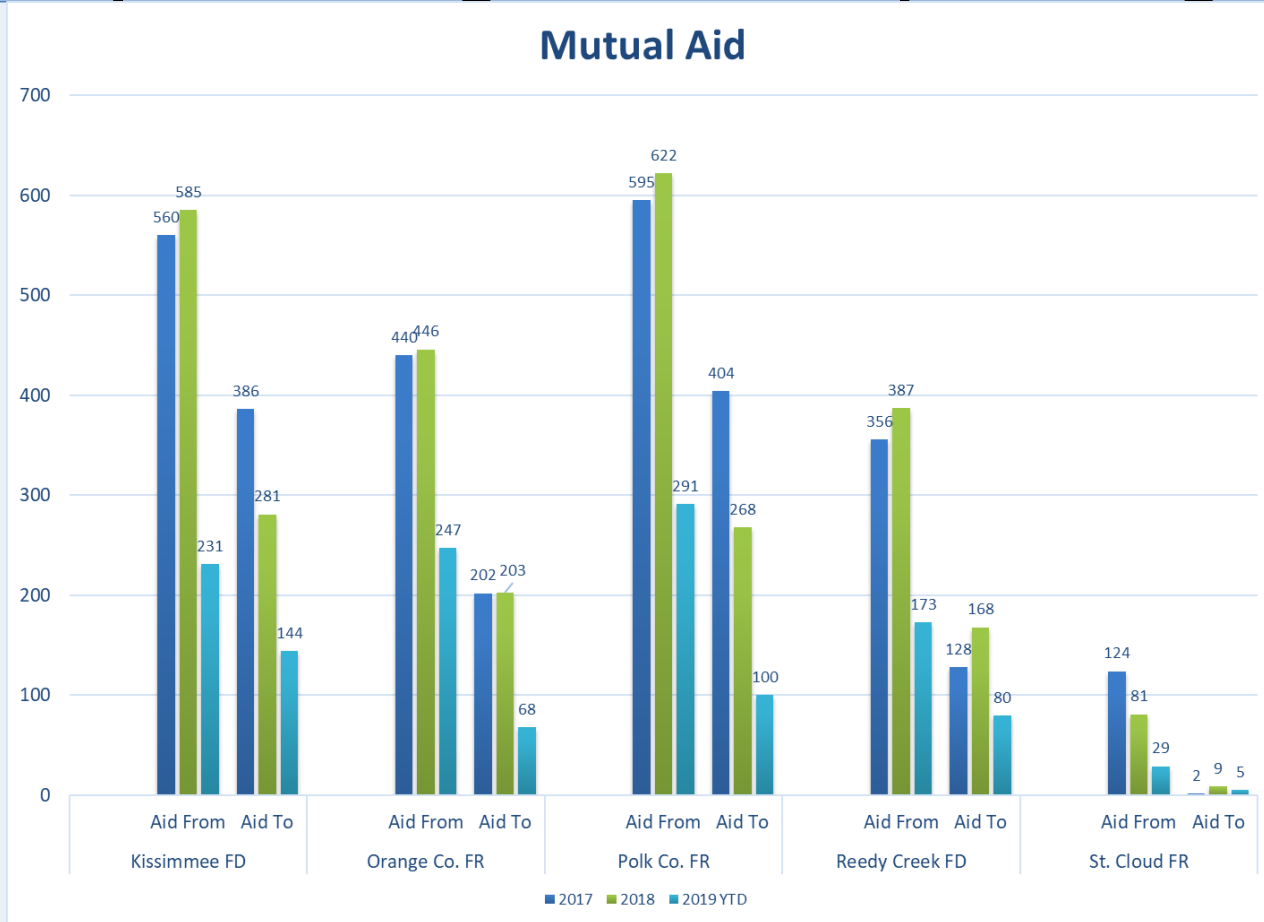
FY20 Proposed Budget Overview/Challenges:

Insurance Service Organization

FSRs Feature	Earned Credit	Credit Available
Emergency Communications		
414. Credit for Emergency Reporting	2.85	3
422. Credit for Telecommunicators	4.00	4
432. Credit for Dispatch Circuits	3.00	3
440. Credit for Receiving and Handling Fire Alarms	9.85	10
Fire Department		
513. Credit for Engine Companies	5.85	6
523. Credit for Reserve Pumpers	0.44	0.50
532. Credit for Pump Capacity	3.00	3
549. Credit for Ladder Service	0.91	4
553. Credit for Reserve Ladder and Service Trucks	0.00	0.50
561. Credit for Deployment Analysis	1.90	10
571. Credit for Company Personnel	10.20	15
581. Credit for Training	6.79	9
730. Credit for Operational Considerations	2.00	2
590. Credit for Fire Department	31.09	50
Water Supply		
616. Credit for Supply System	18.72	30
621. Credit for Hydrants	2.76	3
631. Credit for Inspection and Flow Testing	7.00	7
640. Credit for Water Supply	28.48	40
Divergence		
1050. Community Risk Reduction	-1.80	-
	4.81	5.50
Total Credit	72.43	105.50



FY20 Proposed Budget Overview/Challenges:



FY20 Proposed Budget Overview/Challenges:

Total Incidents for Osceola County FR				
	2016	2017	2018	Change
Total Incidents	26,551	29,727	29,840	+12%
EMS Incidents	19,795	21,018	21,643	+9%
% EMS	75%	71%	73%	

Total EMS Transports for Osceola County				
	2016	2017	2018	Change
Transports	12,606	13,223	13,716	+9%

Total Incidents for Battalian 7				
	2016	2017	2018	Change
ST42	3,357	3,653	3,573	+6%
ST71	2,307	2,564	2,323	+1%
ST72	2,907	2963	3144	+8%
ST73	1,066	1362	1799	+69%
Total	9,637	10,542	10,839	+12%

EMS Transports for Battalian 7				
	2016	2017	2018	Change
ST42	1,824	1,928	1,915	+5%
ST71	754	886	868	+15%
ST72	1192	1108	1181	-1%
ST73	491	512	636	+30%
Total	4,261	4,434	4,600	+8%



FY20 Proposed Budget Overview/Challenges:

**2018 Projected
Revenue Loss**

**@ \$300.00 per call
\$196,200**

EMS Mutual Aid Into Battalian 7					
		2016	2017	2018	Change
ST42					
	OCFR	38	44	46	
	KFD	163	180	199	
	RCFD	15	2	8	+17%
ST71					
	KFD	0	2	0	
	Lake	0	2	3	
	OCFR	8	19	89	
	PCFR	11	9	14	
	RCFD	94	117	62	+49%
ST72					
	KFD	8	12	15	
	OCFR	12	18	13	
	PCFR	3	1	2	
	RCFD	125	101	90	-18%
ST73					
	Lake	1	0	0	
	OCFR	0	1	10	
	PCFR	23	56	103	
	RCFD	13	28	0	+205%
Total		514	592	654	+27%





Emergency Management / Intergovernmental Radios

Presented by:

Bill Litton

Emergency Management Director



Mission Statement:

Our mission is to reduce the loss of life, property and protect the people of Osceola County through a comprehensive, all hazards emergency management system of prevention, protection, mitigation, response and recovery.



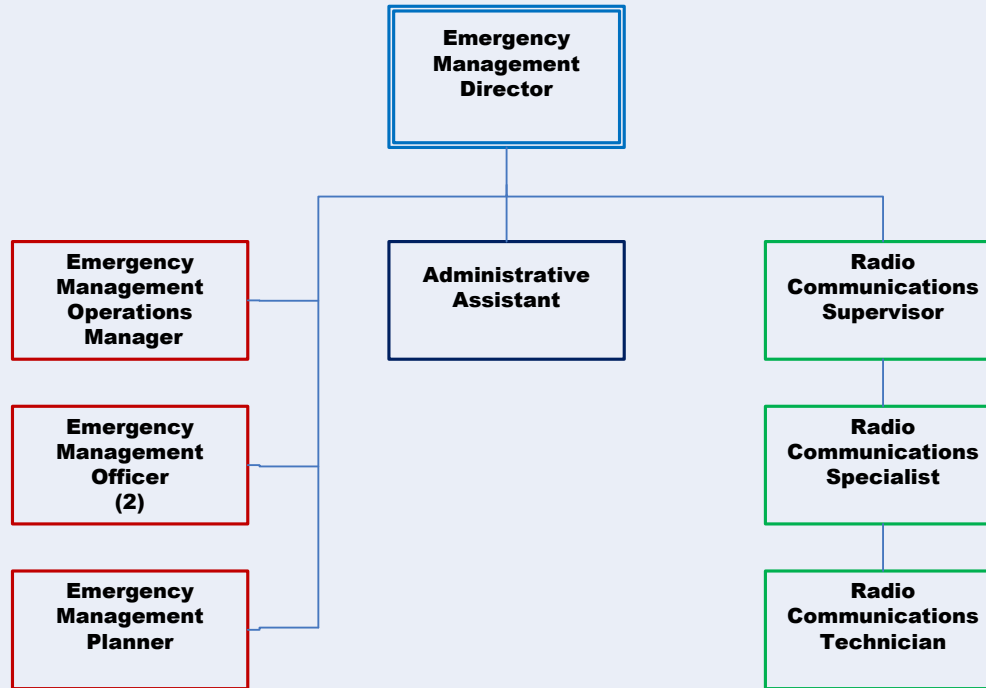
Department Overview:

- **Primary Functions - Emergency Management:**
 - **Prevention, Protection, Mitigation, Response and Recovery**
 - **These functions are achieved through planning, training, and exercising with local jurisdictions, agencies, and community partners**

- **Primary Functions – Intergovernmental Radio:**
 - **Radio communication network for over 20 agencies and departments**
 - **Supports 9 communication tower sites**
 - **Provides communications for over 4,000 subscribers**
 - **Includes all city/county public safety agencies and non-public safety providers including Toho Water Authority, Osceola School District, KUA and OUC**



Emergency Management / Intergovernmental Radio – 9 FTEs



EM - FY20 Proposed Budget Overview:

- **Funding Sources: General Fund / Miscellaneous Revenue Reimbursement / Cost Share Agreement with Cities for shared Geocove Software / Plan Review Fees**
- **Grant (Restricted Funds) Funds: Restricted by the granting organization and earmarked for specific programs**
 - **Emergency Management Performance Grant (EMPG) - Federal Grant passed through the State (F.S. 215.97(2)(f))**
 - **Funds 1 position – Emergency Management Planner**
 - **Provides equipment and supplies for the Emergency Operations Center**
 - **Emergency Management Preparedness and Assistance Grant (EMPA) - State Grant (F.S. 252.38)**
 - **Funds 1 position – Emergency Management Operations Manager**
 - **Provides for training and equipment**
- **Remaining Grant Funds will be carried forward into FY20**



FY20 Proposed Budget Overview:

General Fund & Restricted Funds in Fund 156

- Changes in Personal Services are due to the same Countywide changes
- Supports 5.90 FTEs
- Operating decreased as Mass Notification costs were paid in FY19; increases are to leasing storage space and in Communications
- Capital Outlay supports 2 enhanced drones, 2 truck storage vaults and Vehicle light package
- CIP in Fund 306 - Infrastructure Sales Surtax includes equipment upgrades at the Emergency Operations Center (\$246,605)

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Intergovernmental Revenue	\$ 204,893	\$ 202,779	\$ (2,114)
Charges For Services	\$ 6,687	\$ 2,761	\$ (3,926)
Judgments, Fines & Forfeits	\$ -	\$ -	\$ -
Miscellaneous Revenues	\$ 5,222	\$ 5,222	\$ -
Less 5% Statutory Reduction	\$ (595)	\$ (399)	\$ 196
TOTAL REVENUES:	\$ 216,207	\$ 210,363	\$ (5,844)
Personal Services	\$ 498,913	\$ 505,003	\$ 6,090
Operating Expenses	\$ 263,891	\$ 257,275	\$ (6,616)
Capital Outlay	\$ 12,054	\$ 45,442	\$ 33,388
TOTAL EXPENDITURES:	\$ 774,858	\$ 807,720	\$ 32,862



FY20 Proposed Budget Overview:

(Restricted)

Fund 158 – Intergov't Radio Fund (3.35 FTEs)

- Funding Source: Other Public Safety Charges (partners) / Transfers In (County Depts.)
- State Funds per F.S. 318.29(9)
- Countywide 800 MHz Communications System
- Changes in Personal Services same as Countywide changes
- Operating experienced increases to secure Professional Services for the implementation of Radio Management System and increase in Motorola Agreement
- Capital Outlay funds hardware for the Radio Management System and a vehicle
- Tower Replacement in FY19 is not reflected in this Fund in FY20

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Charges For Services	\$ 722,496	\$ 1,015,190	\$ 292,694
Judgments, Fines & Forfeits	\$ 348,349	\$ 238,437	\$ (109,912)
Miscellaneous Revenues	\$ 42,881	\$ 35,434	\$ (7,447)
Less 5% Statutory Reduction	\$ (55,686)	\$ (64,453)	\$ (8,767)
Subtotal:	\$ 1,058,040	\$ 1,224,608	\$ 166,568
Other Sources	\$ 1,127,021	\$ 1,622,951	\$ 495,930
Fund Balance	\$ 1,886,454	\$ 258,619	\$ (1,627,835)
TOTAL REVENUES:	\$ 4,071,515	\$ 3,106,178	\$ (965,337)
Personal Services	\$ 359,991	\$ 359,422	\$ (569)
Operating Expenses	\$ 1,781,286	\$ 2,006,271	\$ 224,985
Capital Outlay	\$ 1,537,339	\$ 50,526	\$ (1,486,813)
Transfers Out	\$ 174,549	\$ 180,657	\$ 6,108
Reserves-Operating	\$ 218,350	\$ 509,302	\$ 290,952
TOTAL EXPENDITURES:	\$ 4,071,515	\$ 3,106,178	\$ (965,337)





Public Works Recommended Budget

**Budget Committee
- Agenda Item #3**

**Presented by:
Danielle Slaterpryce,
Public Works Director**

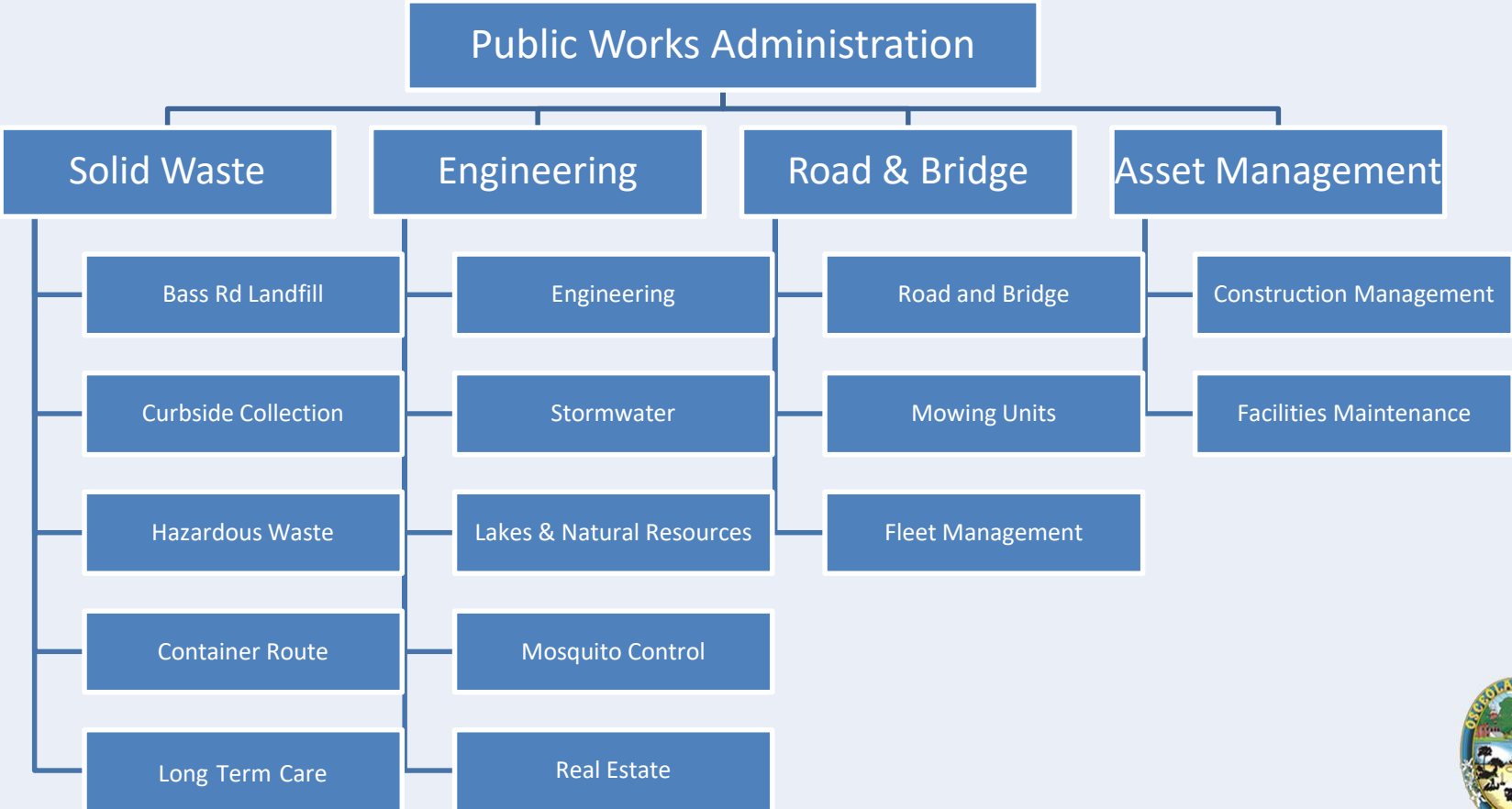


Administration Mission Statement:

Under the guiding principle of stewardship of County resources, design, construct, and maintain safe, effective, and efficient infrastructure assets to improve the quality of life and contribute to the economic development of the County.



Public Works – 246.75 FTEs



Solid Waste Mission Statement:

Ensure customer satisfaction through the effective administration of the residential curbside collection contract, educating businesses and residents on the proper disposal and handling of commercial and residential chemicals, compliance with all FDEP closure and long term care permit requirements, and compliance with regulations to ensure the safety of the County's water, air and land. In addition, we strive to effectively and efficiently provide quality yard waste, and waste tire disposal operations for Osceola county residents and an efficient method for the collection, transport and processing of refuse, and recyclable material.



Solid Waste Overview:

- **Bass Road Landfill** provides the following services: public drop off sites for recycling, proper disposal of yard waste, waste tires and scrap metal.
- **Curbside Collection** (Universal Solid Waste) provides administration of the residential curbside household waste and recycling collection contract which includes the monitoring of the contractor, complaint resolution, and public outreach.
- **Hazardous Waste** provides a means to properly dispose of the household hazardous waste stream.
- **Container Route** provides a public drop off site located in Kenansville including a site attendant for customer service and transporting roll off containers to disposal sites and processing facilities.
- **Long Term Care** includes maintenance and compliance with Florida Department of Environmental Protection requirements at the Bass Road and Southport landfills.



Solid Waste FY20 Proposed Budget Overview:

Fund 401 – Solid Waste Fund (21.25 FTEs)

- Funding Source: Special Assessments (Solid Waste & Household Chemical) / Host Fees
- Changes in Personal Services same as Countywide changes and the addition of 1 FTE
- Operating increase in Curbside Collection (Universal Solid Waste) \$6M due to new Hauler contract

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Permits, Fees & Special Assessments	\$ 16,692,402	\$ 24,884,878	\$ 8,192,476
Charges For Services	\$ 4,159,244	\$ 4,601,726	\$ 442,482
Miscellaneous Revenues	\$ 284,927	\$ 345,961	\$ 61,034
Less 5% Statutory Reduction	\$ (1,056,829)	\$ (1,491,628)	\$ (434,799)
Subtotal:	\$ 20,079,744	\$ 28,340,937	\$ 8,261,193
Fund Balance	\$ 28,421,056	\$ 24,504,464	\$ (3,916,592)
TOTAL REVENUES:	\$ 48,500,800	\$ 52,845,401	\$ 4,344,601
Personal Services	\$ 1,375,385	\$ 1,475,243	\$ 99,858
Operating Expenses	\$ 17,576,838	\$ 23,796,709	\$ 6,219,871
Capital Outlay	\$ 60,200	\$ 235,749	\$ 175,549
Debt Service	\$ -	\$ 15,863	\$ 15,863
Transfers Out	\$ 1,662,523	\$ 678,182	\$ (984,341)
Reserves-Operating	\$ 4,194,011	\$ 4,179,079	\$ (14,932)
Reserves-Capital	\$ 4,260,993	\$ 6,392,332	\$ 2,131,339
Reserves-Assigned	\$ 19,370,850	\$ 16,072,244	\$ (3,298,606)
TOTAL EXPENDITURES:	\$ 48,500,800	\$ 52,845,401	\$ 4,344,601

- Bass Road Landfill increased due to need in wood waste grinding and the resurfacing of the Yard Waste entrance road
- Capital Outlay includes vehicle and all equipment, 1 solar powered message board, and scale house operations



Engineering Mission Statement:

To provide the highest quality of customer service; to implement the goals and objectives of the Board of County Commissioners; and to enhance the quality of life in Osceola County by cooperating with various departments and agencies to manage growth, natural resources, development and construction.



Engineering Overview:

- **Engineering** provides support for the construction of roads and transportation capital improvement projects.
- **Stormwater** provides monitoring, inspections, water quality compliance, and improvements which directly impact infrastructure, the environment and public health and safety.
- **Lakes & Natural Resources** is responsible for the coordination with local, state and federal agencies in the management of County lakes and waterways.
- **Mosquito Control** is responsible for the protecting the public health through the prevention and control of mosquito populations through inspection, treatment and education of residents and visitors of preventative measures.
- **Real Estate** is responsible for the acquisition, disposal, and leasing of the County's real property interests.



Engineering FY20 Proposed Budget Overview:

General Fund & Transportation Trust Fund (24.25 FTEs)

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Personal Services	\$ 2,029,819	\$ 2,078,935	\$ 49,116
Operating Expenses	\$ 2,076,186	\$ 1,661,044	\$ (415,142)
Capital Outlay	\$ 24,300	\$ 79,997	\$ 55,697
Transfers Out	\$ 7,353	\$ 7,647	\$ 294
TOTAL EXPENDITURES:	\$ 4,137,658	\$ 3,827,623	\$ (310,035)

- **Funding Source: General Funds / Gas Taxes / State Grant**
- **Changes in Personal Services same as Countywide changes and the addition of 1 FTE**
- **Lakes Management decreased (\$925,000) due to the Lake Toho Shoal Removal Project budgeted in FY19.**
- **Mosquito Control increased approximately \$471,000 to recognize the estimated carry forward of remaining grant funding; Funds will be used to provide facility improvements.**
- **Real Estate (Hoagland Industrial Park) increased approximately \$82,700 to recognize the estimated carry forward of net rent proceeds.**
- **Capital Outlay includes vehicles and all equipment and computer for GIS database mapping.**



Engineering FY20 Proposed Budget Overview:

Proposed FY2020 - 2024 Capital Improvement Plan

Division	Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Total 2020 - 2024
Engineering	Bridge Rehabilitation - 4359	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000
Engineering	Bridge Scour Countermeasures - 4122	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000
Engineering	Pavement Management System - 4396	\$ 250,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 750,000
Engineering	Pennywash Bridge - 180073	\$ -	\$ -	\$ -	\$ 600,000	\$ 6,000,000	\$ 6,600,000
Engineering	Public Works/Engineering Vehicles - P20-021 (1/2 ton 4x4, extended cab for new ROW Inspector)	\$ 35,400	\$ -	\$ -	\$ -	\$ -	\$ 35,400
Engineering	Wolf Creek Bridge Replacement - P19-030	\$ -	\$ -	\$ -	\$ 600,000	\$ 6,000,000	\$ 6,600,000
Lakes & Nat Res	Lake Cypress Parking - P20-004	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ 480,000
Lakes & Nat Res	Lake Cypress Shoal Removal - P20-005	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Lakes & Nat Res	Lake Gentry Boat Ramp Renovation - 4008	\$ 32,886	\$ -	\$ -	\$ -	\$ -	\$ 32,886
Lakes & Nat Res	Lake Marian Ramp Dredge - P20-006	\$ 110,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
Mosquito	Mosquito Control Facility - P20-001	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Stormwater	Boggy Creek Bathymetric Analysis and Permitting - P19-034	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000
Stormwater	Boggy Terrace Drive Roadway and Drainage Improvements - 17024	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ 1,200,000
Stormwater	BVL C1, 2, & 3 alternate outfall - P20-007	\$ 200,000	\$ 2,200,000	\$ -	\$ -	\$ -	\$ 2,400,000
Stormwater	BVL Family Dollar at Simpson Rd Ditch Upgrade - P20-017	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Stormwater	Culvert Upgrades - 3802	\$ 100,000	\$ 600,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 1,900,000
Stormwater	Diversion Wall (Lk Toho Everglades Rest.) - 4116	\$ 500,000	\$ 2,100,000	\$ 2,000,000	\$ -	\$ -	\$ 4,600,000
Stormwater	Fanny Bass Slough Stormwater Improvements - 3810	\$ 43,600	\$ 1,858,000	\$ 9,567,155	\$ 5,282,215	\$ -	\$ 16,750,970
Stormwater	Hickory Tree Stormwater Pond Analysis - P19-032	\$ -	\$ 200,000	\$ 600,000	\$ 400,000	\$ -	\$ 1,200,000
Stormwater	Michigan and Maidu Stormwater Upgrades - 180070	\$ -	\$ 628,000	\$ -	\$ -	\$ -	\$ 628,000
Stormwater	Mill Slough Bank Stabilization - 16013	\$ -	\$ 375,916	\$ -	\$ -	\$ -	\$ 375,916
Stormwater	Old Canoe Creek Rd Culvert Crossing for WPA Canal - 180076	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000
Stormwater	Old Lake Wilson Road/Davenport Creek Culvert Replacement - 180072	\$ -	\$ -	\$ -	\$ 151,000	\$ 2,000,000	\$ 2,151,000
Stormwater	Seven Dwarfs Lane Drainage Improvements - 3103	\$ 232,730	\$ -	\$ -	\$ -	\$ -	\$ 232,730
Stormwater	Shingle Creek Basin Study - P20-003	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
Stormwater	Stormwater Structure and Erosion Repairs - P19-050	\$ 200,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000
Stormwater	Survey Grade Trimble GPS Unit - P20-002	\$ 32,000	\$ -	\$ -	\$ -	\$ -	\$ 32,000
Stormwater	Water Quality Monitoring Network - P19-035	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000
Total Engineering Proposed 5 Year CIP:		\$ 5,866,616	\$ 12,161,916	\$ 13,442,155	\$ 8,308,215	\$ 15,275,000	\$ 55,053,902



Road & Bridge Mission Statement:

To effectively inspect and maintain countywide roadway and drainage infrastructure, to ensure the operational efficiency and readiness for the County's fleet and fuel sites, while providing exceptional customer service in a professional and progressive manner.



Road & Bridge Overview:

- **Road & Bridge:**
 - Funded by Gas Taxes and General Fund Revenues
 - Paved Road Resurfacing and Maintenance
 - Dirt Road Maintenance and Chip Seal Surface Treatment
 - Roadside and Outfall Drainage Systems Maintenance
 - Right of Way Maintenance
- **Mowing & Landscaping Services:**
 - Funded by General Fund & Special Revenue Funds with Facilities
 - Inspect Contracted Mowing and Landscaping Services provided for County Facilities, Properties, and Right of Ways
 - Provide Mowing and Landscaping Services for County Parks, Boat Ramps and Recreational Lands
- **Fleet Services:**
 - Funded by all Funds, Departments with Vehicles
 - Countywide (includes Fire/Rescue) Fleet Management and Maintenance
 - Countywide Fuel Site Management and Maintenance



Road & Bridge FY20 Proposed Budget Overview:

General Fund & Restricted Funds (134.15 FTEs)

- **Funding Source: General Funds / Gas Taxes / Restricted Funds**
- **Changes in Personal Services same as Countywide changes and the addition of 3 FTEs**

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Personal Services	\$ 8,345,477	\$ 8,631,199	\$ 285,722
Operating Expenses	\$ 18,482,910	\$ 22,700,408	\$ 4,217,498
Capital Outlay	\$ 204,669	\$ 112,954	\$ (91,715)
TOTAL EXPENDITURES:	\$ 27,033,056	\$ 31,444,561	\$ 4,411,505

- **Mowing is increasing approximately \$400,000 due to estimated contract rate increases and the addition of new locations**
- **Funds for Road Resurfacing (\$12M, increase of \$3M) are budgeted in Fund 154 - Constitutional Gas Tax & Fund 189 - Second Local Option Fuel Tax**
- **Funds for Dirt Road Paving (\$750,000) is budgeted in Fund 154 - Constitutional Gas Tax**
- **Fleet is increasing approximately \$695,000 due to anticipated increases in fuel usage and estimated vehicle repairs**
- **Capital Outlay includes vehicles and all equipment, replacement equipment and computers, Omntec Fuel Monitors**



Road & Bridge FY20 Proposed Budget Overview:

Proposed FY2020 - 2024 Capital Improvement Plan

Division	Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Total 2020 - 2024
Fleet	Fire Station 42 DEF Dispenser and monitoring upgrade - P20-010	\$ 96,000	\$ -	\$ -	\$ -	\$ -	\$ 96,000
Fleet	Fire Station 55 DEF Dispenser and monitoring upgrade - P20-009	\$ 96,000	\$ -	\$ -	\$ -	\$ -	\$ 96,000
Fleet	Fire Station 57 DEF Dispenser and monitoring upgrade - P20-014	\$ -	\$ 96,000	\$ -	\$ -	\$ -	\$ 96,000
Fleet	Fire Station 71 DEF Dispenser and monitoring upgrade - P20-015	\$ -	\$ 96,000	\$ -	\$ -	\$ -	\$ 96,000
Fleet	Fleet Vehicle Replacement - 4204	\$ 1,737,090	\$ -	\$ -	\$ -	\$ -	\$ 1,737,090
Fleet	FY21 Fleet Vehicle Replacement - P21-001	\$ -	\$ 1,811,545	\$ -	\$ -	\$ -	\$ 1,811,545
Fleet	FY22 Fleet Vehicle Replacement - P22-001	\$ -	\$ -	\$ 1,537,737	\$ -	\$ -	\$ 1,537,737
Fleet	FY23 Fleet Vehicle Replacement - P23-001	\$ -	\$ -	\$ -	\$ 1,431,967	\$ -	\$ 1,431,967
Fleet	FY24 Fleet Vehicle Replacement - P24-001	\$ -	\$ -	\$ -	\$ -	\$ 1,471,365	\$ 1,471,365
Road & Bridge	Caterpillar 308 Hydraulic Excavator - P20-008	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Road & Bridge	Concrete Road Replacement - 4306	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Road & Bridge	Roadway and Bridge Safety Features - 4322	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000
Total Road & Bridge Proposed 5 Year CIP:		\$ 2,554,090	\$ 2,153,545	\$ 1,687,737	\$ 1,581,967	\$ 1,621,365	\$ 9,598,704



Asset Management Mission Statement:

Asset Management plans, designs, constructs and maintains facilities and systems that support the various Osceola County departments operational objectives and needs through a collaborative effort with all departments.



Asset Management Overview:

- **Construction Management:**
 - **Funded by General Fund & Special Revenue Funds**
 - **Planning, designing, and project management of facility construction projects**

- **Facilities Management and Maintenance:**
 - **Funded by General Fund & Special Revenue Funds**
 - **Building maintenance preventative and corrective work, facility sanitation functions, and life cycle replacement planning of facility systems.**



Asset Mgmt. FY20 Proposed Budget Overview:

General Fund & Restricted Funds (61.10 FTEs)

	FY19 Adopted Budget:	FY20 Recommended Budget:	Variance:
Personal Services	\$ 4,223,978	\$ 4,471,042	\$ 247,064
Operating Expenses	\$ 15,126,847	\$ 13,974,012	\$ (1,152,835)
Capital Outlay	\$ 983,000	\$ 1,269,100	\$ 286,100
TOTAL EXPENDITURES:	\$ 20,333,825	\$ 19,714,154	\$ (619,671)

- **Funding Source: General Funds / Restricted Funds**

- **Changes in Personal Services**

same as Countywide changes and the addition of 1 FTE

- **Construction Management decreased approximately \$400,000 due to the Jail Needs Assessment Project budgeted in FY19**

- **Facilities Maintenance decreased approximately \$220,000 overall due to a net reduction in estimated facilities' repair and maintenance projects throughout the County**

- **Capital Outlay includes 3 Modulars for the Health Dept., Building Renovations, HVAC units, replacement of equipment at various facilities (washers at the Jail, utility vehicle, hydraulic lift trailer, etc.)**



Asset Mgmt. FY20 Proposed Budget Overview:

Proposed FY2020 - 2024 Capital Improvement Plan

Division	Project Name	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Total 2020 - 2024
Asset Mgt	704 Generation Point - 3rd and 4th Floor Build-out -4137	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Asset Mgt	Admin Bldg and Courthouse Renovations - 16035	\$ -	\$ -	\$ -	\$ -	\$ 19,600,000	\$ 19,600,000
Asset Mgt	County Administration Bldg - 16080	\$ -	\$ -	\$ -	\$ -	\$ 77,900,000	\$ 77,900,000
Asset Mgt	Courthouse Carpet Replacement - P20-018	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Asset Mgt	Courthouse Parking Lot A/Judge's Parking Area - P20 -020	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Asset Mgt	Courthouse Resurface 1st Floor Lobby - P20-019	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Asset Mgt	Engineering and Design to upgrade generators at the Jail - P20-016	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Asset Mgt	Jail - Domestic hot/cold water piping replacement -4101	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Asset Mgt	Jail - HVAC Chilled water and hot Water piping system replacement PHASE 2 - 180028	\$ -	\$ 3,400,000	\$ -	\$ -	\$ -	\$ 3,400,000
Asset Mgt	Maintenance Shop & Storage Warehouse - P20-011	\$ 800,175	\$ -	\$ -	\$ -	\$ -	\$ 800,175
Total Asset Management Proposed 5 Year CIP:		\$ 1,160,175	\$ 5,400,000	\$ -	\$ -	\$ 97,500,000	\$ 104,060,175





Questions and Answers

**Budget Committee
- Agenda Item #4**

**Facilitated by:
Tom White**





REMINDER:

**Final Meeting is Thursday,
July 25, 2019 @ 9:00AM**

Thank You!

